



# Memorandum

**TO:** HONORABLE MAYOR AND  
CITY COUNCIL

**FROM:** Mark Linder

**SUBJECT: COLLABORATION WITH OTHER  
JURISDICTIONS**

**DATE:** 05-23-04

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Approved      /s/

Date

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## **BACKGROUND**

The Mayor and Council asked staff to explore collaborations with the County, other cities and special districts that could result in eliminating service duplication or offer a more effective and efficient way to provide a service. This memorandum outlines existing collaborations, offers new collaborations currently being explored, and possible new collaborations that have potential.

## **CURRENT COLLABORATIONS**

This list will not be exhaustive, but will provide several good examples of how we collaborate today with other governmental entities to align resources around common issues.

*Mayor's Gang Prevention Task Force* – The Mayor's Gang Prevention Task Force brings together the City, County, school districts, State and Federal resources involved in fighting gangs in San Jose. The Task Force also includes numerous community-based organizations active in this effort. The Task Forces conducts an annual community based needs assessment, develops the strategy for addressing gangs based on this information and then collectively aligns public and private resources to achieving the strategy. This approach has been successful for over ten years.

*Community Facilities* – The Moreland West Community Center, Hoover Community Center, the Spot Youth Center and the Alum Rock Youth Center are recent examples of collaborations with school districts. These centers are new or recently renovated facilities that are jointly used by school districts and the City. We share in operating and maintenance expenses.

*Martin Luther King, Jr. Library* – We are all aware of the partnership with San Jose State University to share resources in the construction and operation of this new library. The first of its kind in the United States, the success of this library is spawning other partnership opportunities between the University and the City.

*Alum Rock Library* – When the City completes the new Alum Rock Branch Library, the County will close its Alum Rock Branch Library and share in the operating expenses for the City's new branch.

*Animal Care Services* – Milpitas, Cupertino, Los Gatos and Saratoga are contracting with the City of San Jose for the provision of animal care services.

*Santa Clara Valley Water District* – Over the past few years, under the guidance of the City Council and the Water District Board, the City has formed several partnerships with the Water District that shares resources.

### **POSSIBLE ADDITIONAL COLLABORATIONS**

*Other Cities* - We will be exploring other collaboration opportunities during FY 2004-05. The Santa Clara City Managers Association has asked the Assistant City Managers Association to lead this effort. The Assistant City Managers Association has surveyed the cities within the county to determine possible areas of collaboration. Based on this information, cities are moving ahead to share resources as appropriate. Ideas that San Jose is currently exploring include providing animal care services and arborist services to other cities and the joint management of Comcast Cable contract. We are also working with the Assistant City Managers Association to jointly prepare ordinances for the Emergency Response Fee. While the fee might be different in each city, we feel it is important that the ordinances be similar so that implementation will go smoothly.

*County* – We are considering discussions with the County around shared maintenance and ranger services in those parks that are adjacent to San Jose. We have a good working relationship with the County Parks staff and feel sharing these services where appropriate will benefit the residents of San Jose and the City and the County. There appear to be other opportunities with other County departments as a result of the early retirement program. We will be exploring those opportunities.

*San Jose State* – As mentioned earlier, we are in active conversations with San Jose State University around other joint projects.

*UASI* – San Jose will be the lead agency in the distribution of the \$9.9 million Urban Area Security Initiative grant. San Jose will partner with the Santa Clara, San Benito, Monterey, Santa Cruz Counties and the 15 cities in this county to determine the priorities for the allocation of these funds. San Jose will manage the program.

/s/

Mark Linder  
Assistant City Manager